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Centre for Robotics and Future Production

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Acknowledgements



- The National Ventilator Program (NVP), through this funding the basic ventilator technologies and understanding were developed within the CSIR.
- More importantly; The Development Bank of Southern Africa (DBSA), provided funding for the B-LIFE prototype development and initial certification.





Centre for Robotics and Future Production Who we are



The Smart Factory

Plant/ Process
assessment and
benchmarking to local
and international
standards
Supply chain digital
integration
Plant digitalisation and
dashboard monitoring
Plant/Process
optimisation (*Improved*Cost of Production)

Product Development

Product development
assessment and
benchmarking
Products, parts and tools
localisation
New products/
parts/tools development
Product digitalization
(enhanced value addition)
Access to specialised
tools, equipment and
infrastructure

Customised Robotics

Automated inspection and QC
Automated materials
handling solutions
Customised robotic
equipment development
Machine condition
monitoring
Situational awareness and
environmental monitoring
Assistive robotics and
augmentation solutions

The Learning Factory

Technical training in 4IR related technologies
Establishment of Industry specific Learning
Factories
Customisation of training curriculums to industry specific requirements
Technology development
Facilitation of networking with industry peers

Centre for Robotics and Future Production Who we are









Automated inspection and QC



Automated materials handling solutions (fixed and mobile)







Customised robotic equipment development



Machine monitoring for predictive maintenance



Human Centred Automation and Assistive robotics



Augmentation solutions (AR and VR)



Development of customised training programmes



Multidisciplinary collaboration: CPAP Ventilator



Full Digital Lifecycle Management:

- Product Development Industrialisation Production – Support
- Integrated change control and supply chain management
- Rapid development (Concept to Production < 6 months)

18000 Units manufactured





CPAP Impact





doing push-ups in his bed after recovering from COVID because of thy machine

They are cool and saving lives



Gift of the Givers

6 January at 06:27 - @

The lifesaving CPAP machines have been designed by the South African National Ventilator Group and SKA South Africa, manufactured by CSIR, approved by Sahpra, and funded by the Solidarity Fund. A special thank you 🙏 to all the groups for inventing a South African lifesaving device that is mechanical, not electronic(doesn't need electricity), and can be highly efficient by using a lower oxygen supply at a time when oxygen supply in the country is challenged.

#MakeADifference #ForTheGreaterGood #Healthcare #Health #COVID19 #SecondWave #Level3 #SaveSouthAfrica #StayHome #SaveLives #StaySafeSouthAfrica #SouthAfrica







Riaan Coetzee

→ Forwarded

Dear colleagues

Im very happy to announce that Monument joined the CPAP Dream team. The unit is amazing. Had a tricky patient, 49 yo 13 with no previous comorbs, impossible to wean off oxygen. Physio on board but still u sistas still has dyspnoea when eating.

Within 3 minutes on CPAP (PEEP valve @5mmH20) Sats jumped from 80% to 99%. Then Moghel sat upright and ate her own breakfast of for the first time in a week of her admission.

Deus Ex Machina

→ Forwarded





From Grey hospital



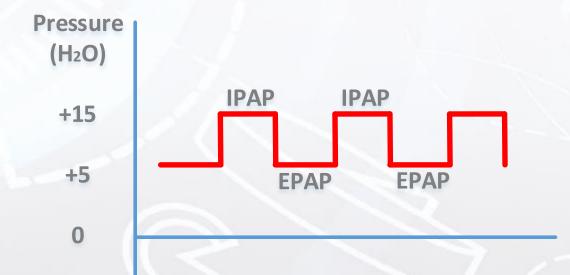




Ventilators – Background (CPAP, BPAP)



- Continuous Positive Airway Pressure (CPAP): Keep pressure on Lungs
- Bilevel Positive Airway Pressure (BPAP): Assist patients both during Inspiration and Expiration phases of breathing



After that: Intubation with MANY of medical complications



B-LIFE Strategic Intent



- The collaborative development of the B-LIFE ventilator was triggered by the healthcare sector <u>vulnerabilities</u> of the country which were exposed by the global COVID-19 pandemic.
- A longer-term strategic view was committed to, with the objective of creating <u>impact</u> at the Governmental, industry and community levels through the <u>development of capability and capacity in the production of medical</u>
 <u>devices</u> that are easily accessible by the broader population in South Africa and Africa.
- The continuation of the B-LIFE <u>localisation</u> within industry is a strategic priority for the country and the initial investment must be taken forward as it contributes to the capacity of the country towards strategic independence in the health sector, social empowerment through the proliferation of skills and expertise and economic development through <u>industrialisation</u> and the creation of jobs.



B-LIFE Advantages

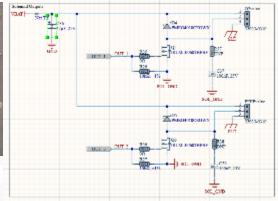
- Better use of oxygen resource through pressure and flow control
- Alarming functions; pressure loss, oxygen Loss
- Easier multiple parameter setting on one interface
- Much better patient monitoring
- Allows for remote monitoring (Ideal in ICU settings and for telemedicine)

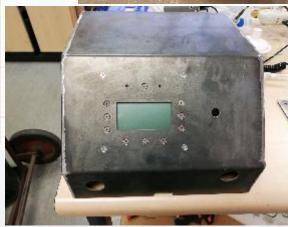


What is B-LIFE Engineering









- Mechanical Design Mixer core from CPAP
- Custom Electronics Development
- Workshop Manufacture of prototypes
- Novel electromechanical PEEP valve for minimum oxygen utilisation





What is B-LIFE Challenges

Culture Clash:

CSIR Engineers are not medical personnel, we tend to look at things with an engineering mindset (willingness to adapt, modify) which is NOT the same as how medical people look at things, they tend to have a very different mindset, abide by strict rules etc.

Component availability / shortages

International restriction of ANY medical related and electronic components

SAHPRA approval process

A number of iterations which introduced delays





What is B-LIFE Current Status

- Several prototype units developed
- Relevant testing completed (Electrical Safety / EMI / EMC / Usability)
- SAHPRA approval received for B-LIFE under Pandemic (Section 21)
- Expression of Interest for potential commercialisation partner was run twice, and a manufacturer was identified
- Business plan from the viewpoint of CSIR is developed, needs refinement through interaction with commercialisation partner
- Full licensing for general use outside of the pandemic is required for commercialisation





B-LIFE Progression



Prototype
Development
and Pandemic
Certification

Market Demand Study

Design Updates for Clinical Trial Compliance Limited production for Clinical Trials

International Certification execution

Full SAHPRA Approval

Manufacturer Selection

Manufacturer
Data-pack
Compilation

Manufacturer
Production Line
Tools and
Configuration

Production
Marketing
Sales
Product Support





- Launching a new medical device has many unique challenges:
 - Market identification and channel segmentation;
 - The competitive landscape in each channel;
 - Legislative requirements in each channel;
 - Specific needs of:
 - The customer
 - The user
 - The patient
 - Estimates of volume, costing and pricing





Market identification and channel segmentation

- Essentially, we look at two market spaces; local and export.
- In the local market we look at the State and then the Private market, which is further segmented into large private groups and emerging groups.
- In the export market, we primarily look at legislative requirements for entry to these markets. Then the barriers to entry to these markets (import restrictions, currency issues, corruption etc.). Thereafter the logistics of entry to these markets.
- Having carried out this research, we then tailor the product offering (and specific unique features) to meet the identified needs in these markets.
- This might be capital cost, or total cost of ownership, or ease of use, or ease of maintenance, or specific safety features.
- We also look at the channels which will show the greatest growth (or potential growth) and best margin.





The competitive landscape

- Obviously, the product is entering a marketspace where there is an already established competitive landscape.
- Each channel identified will probably have a dominant competitor and there needs to be an understanding of how this dominance came about to tailor the offering to obtain competitive advantage.
- Price is generally an issue with customers, so, for example, proof of advantageous total cost of ownership may be a
 way of overcoming this objection.
- There is also the issue of product support training, maintenance, replacement consumables etc. This is often a
 factor in less developed markets.
- There is a fundamental requirement therefore to identify unique needs and develop market strategies to address these needs.





Legislative requirements in each channel

- There are unique legislative requirements which need to be addressed for each identified channel.
- Many of these legislative requirements are onerous and costly.
- In marketing a life-changing/saving device, clearly the legislative requirements are extensive.
- Certain jurisdictions allow "equivalence" claims to a limited extent. But proving equivalence is often more difficult than proving the efficacy of your own device.





Specific needs of:

- The customer
 - We define the customer as the person/institution that purchases the product.
 - They will look at price, cost of ownership, efficacy, safety etc.
 - The offering needs to meet these needs.
 - "Imported is best" mindset.
- The user
 - Is the healthcare professional who uses the device in the treatment of the regime.
 - They need to be assured of efficacy, safety, ease of use and reliability.
 - There is often considerable resistance to change, which needs to be overcome.
- The patient (consumer)
 - Obviously has very little say in this case!
 - However comfort, reliability and so on are critical.





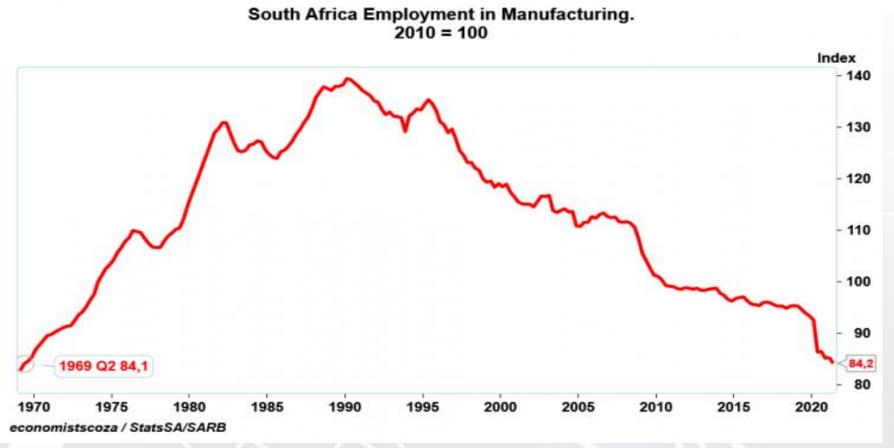
Volume, Cost and Price

- Clearly any market endeavour needs a commercial justification.
- This is founded on estimates of volumes, costs, and sustainable pricing.
- Manufacturing of medical devices requires specialised facilities and extensive quality management systems.
- Obviously scale is important in reducing cost, as overhead cost is recovered over volume.
- Developmental costs, as described in the previous slides, are also significant and the margin needs to take account
 of these costs.
- Estimates are at best a guess, so it is critical that the assumptions made in regard to the derivation of these estimates need to be extensively challenged.



Manufacturing: Why do we need to do something about jobs in this sector?







Industry: What can we do?



- We can collaborate quickly and well with each other even though we may compete in the marketplace, by utilising limited capability and capacity in the manufacturing space.
- Information management plays a key role in identifying opportunities and in managing activities across the supply chain.
- 3-D printing opens a world of possibilities.
- Even regulatory authorities can move quickly when needed!





Industry: What can we do?



- The East has shown how collaboration in the supply chain can build great strength and resilience
 - e.g. Motor Assemblies in the late 1960s
- We need to find a way to align all stakeholders to a common goal of sustainable job creation.
- The tragedy is that so much of our manufacturing capability and capacity has been exported to more conducive economies.
- It is just too difficult and unattractive in our legislative framework to create jobs in manufacturing:
 - Labour legislation
 - Lack of adequate technical education, particularly at artisan/technician level
 - Weak currency affected by non-economic factors, largely sentiment



Industry: What help do we need?



- A more investment-friendly environment
 - Tax-breaks for investment
 - Access to development capital
 - Capital to industrialise innovations
 - Access to trade finance on favourable terms
 - Proper evaluation and monitoring of investments
- An education system aimed at producing artisans and technically qualified people and other manufacturing-aligned skills.
- Some form of preferential procurement.
- A collaborative approach from organised labour.

CONSISTENT AND RELIABLE POWER!



